

IN UNITY THERE IS STRENGTH

ANNUAL REPORT
2022-23

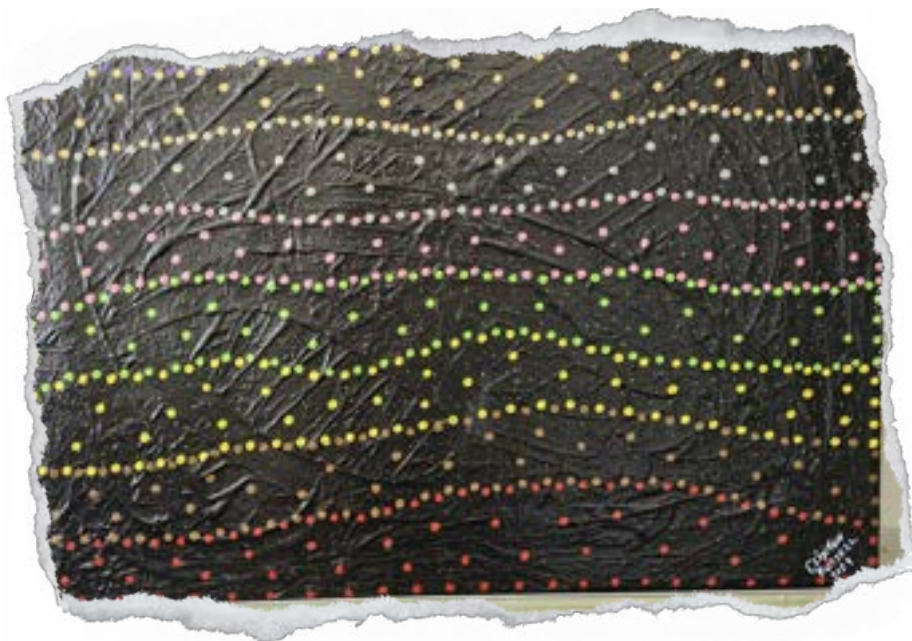


**uniting
church**
in Australia,
Synod of NSW & ACT

ACKNOWLEDGEMENT OF *COUNTRY*



Parramatta Mission respectfully acknowledges the Burramattagal people of the Darug nation – for many thousands of years the traditional custodians of the lands on which we gather. We also pay our respect to Burramattagal elders past, present and emerging.



Artwork by - A guest, our friend Clint.

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OUR MISSION

Ministry: To live out the gospel of Jesus Christ through worship, evangelism and caring for one another.

Recovery and Hope: To transform lives by building resilience and capacity in members of our community subject to mental illness and homelessness.

Hospitality: To provide a broad and inclusive range of hospitality services across the community of Western Sydney.

Sustainability: To develop strong organisational capacity through a committed workforce, broad community support and a diverse funding base, and to honour Parramatta Mission's responsibilities for economic, social and environmental sustainability.



OUR VISION

A
COMMUNITY
TRANSFORMING
LIVES



VALUES

GRACE
INCLUSION
DIGNITY
FAITH & HOPE

MESSAGE FROM THE CHAIR



CONGREGATIONS

I am pleased to note that this will be the last annual report of Parramatta Mission as a congregational entity of the Uniting Church in Australia (Church). I note this with pleasure because, as with other death and resurrection themes in Christian experience, the “death” of our congregations will give rise to new life.

The last two annual reports have described the journey in which the congregations of Parramatta Mission accepted a proposal by Parramatta Nepean Presbytery of the Church (Presbytery) to enter into a period of discernment as to whether to undertake a collaborative ministry with Northmead and Parramatta Centenary congregations. During the 2022 reporting year, the congregations commenced this prayerful discernment. Enthusiasm began to build as members of the existing congregations met one another at shared “getting to know you” and planning activities, and combined church services. This process was led by a joint committee known as the Vision and Strategy Action Group with input from congregational leaders of each of the congregations, who came together monthly as the Combined Congregational Leaders Meeting to make decisions about congregational matters on behalf of the respective Church Councils. We began to appreciate the possibilities and opportunities that may be in store for a (provisionally named) Parramatta City Uniting Church (PCUC), both in terms of its congregational life and the provision of services to the community. Indeed, enthusiasm built to such a degree that a congregational vote planned for early 2023 was brought forward to October 2022.

The vote, held on 23 October 2022, was overwhelmingly in support of coming together as one congregation as from 1 July 2023. The decision to become a single congregation, rather than a confederation of related congregations, was very deliberate, and was taken in order to foster a sense of oneness, albeit that there was a recognition that the congregation would include several worship communities and meet at a number of different sites.

The proposal to become one congregation also simplified governance planning, which will automatically involve a single church council. In anticipation of this, in June 2023 the existing church councils met, and conducted their deliberations, as one. At that meeting the joint church council made a formal request to Presbytery to amalgamate the existing congregations as from 1 July 2023.

The joint council agreed on other interim governance arrangements and approved a combined budget for FY 2024. The leaders of PCUC will continue to meet and exercise functions delegated from the new church council in relation to pastoral and congregational matters. This group will be renamed the Congregation Leadership Team.

The initial Presbytery proposal identified a number of possibilities in terms of the worship and missional experience of PCUC, but acknowledged that the development of PCUC would “emerge through the processes of worship, conversations, workshops, planning groups and interest groups which will involve the people of the existing congregations within [PCUC] along with others who may wish to participate”. A process was commenced to discuss, and agree upon, joint vision and mission statements and to identify the values we stand for. This process, and broader strategic planning, will evolve over the coming year.

It was recognised that a vital ingredient for the success of PCUC was the leadership of a collaborative ministry team. While the Church is committed to a collegiate form of ministry, PCUC had resolved that the first step in appointing a ministry team would be the selection of a Lead Minister with appropriate relational gifts. In view of the inchoate nature of PCUC, it was determined that a ministry team should be introduced as Presbytery placements. The relevant committee had conversations with a number of ministers, including two conversations with Rev Geoff Smith in August 2022. It was apparent that Geoff had the gifts to bring together the various communities, congregations and services of PCUC and to lead it into the future. The committee saw that Geoff had strong but collaborative leadership skills and style. He did not purport to

come ‘with all of the answers’ but had the energy and the broad theological capacity and openness to be able to hold the breadth and diversity of the congregations. He was very comfortable with marginalised and homeless people, and people in deep crisis or with mental health issues: vital for the placement at Parramatta! The placement needed a person who knew grace in their being, who had a deep experience of the Living God and lived that experience out. Geoff was that person and was called into the placement. His service of induction was held on 30 April 2023.

While we look towards the future for the PCUC ministry team, we have been blessed by very able and dedicated ministers in supply: Rev Vladimir Korotkov and Rev John Barr. We have also had the benefit Pastor Fil Kamotu, part of a very fine tradition of members of our Leigh Fijian members aspiring to ministry in the Church. Pastor Sarah Bishop has continued as chaplain for The Children’s Hospital at Westmead, and has developed a very close bond with the Westmead congregation.

We remember congregation members and former members, who have passed away during the year, including Geoff Hinds, Dr Henry Alexander, Ken Plant, Doug Howson, Himmi Tang, John Osland and Bev Beaman.

COMMUNITY SERVICES

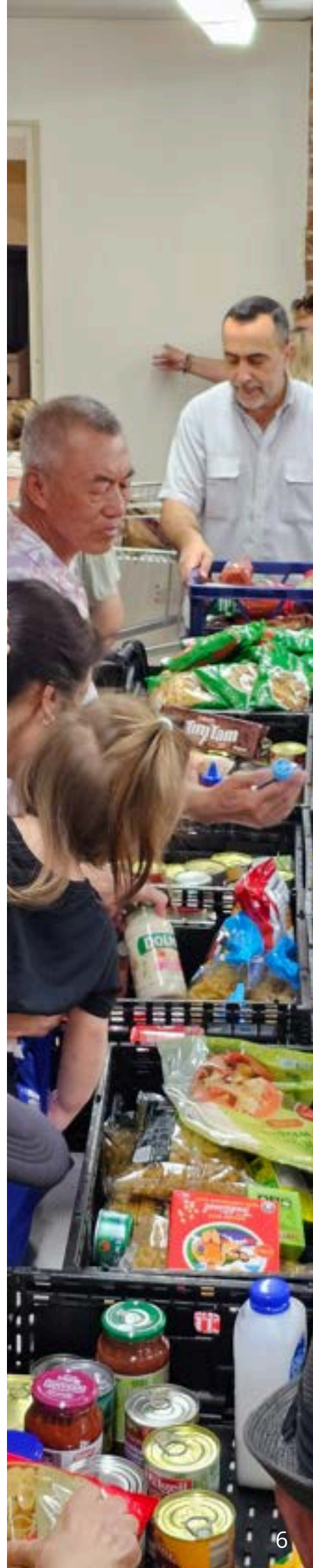
Parramatta Mission operates a public benevolent institution charity for its community services. Previous annual reports have described our decision to transfer the government funded community services to Uniting, an agency within the Church. Just before Christmas 2022, I received a letter from Heather Watson, Chair of the Board of Uniting. Heather reflected on some of the journey that Uniting had undertaken in relation to the successful transfer of these vital services. She also spoke of the ongoing development and evolution of the services and noted some of the challenges that had been presented.

Heather said:

“We would like to begin by giving thanks to the Parramatta Mission congregation for nurturing such a powerful and impactful suite of services. The many years of dedication and faithful commitment of the Congregation is reflected in not only the delivery and practice of each service, but also the myriad of opportunities that continue to present themselves. These opportunities are based on the well-established history of relationships, impact and success these services have provided over the years within Parramatta Mission. We are humbled to have the opportunity to support and evolve these services moving forward, recognising the efforts of you all. Thank you!”

Heather acknowledged the dedication and commitment of Mission staff (most of whom transitioned to Uniting) including those who supported the transition.

Meals Plus remained in operation at our Fellowship Centre in Parramatta, under the energetic and deeply compassionate leadership of Paul Moussa. There all comers were able to receive breakfast and lunch, but also provision of food parcels, access to showers and laundry. Meals Plus is part of a “community hub” where clients can access services from over 20 other providers without leaving the site. They can get legal advice, assistance with housing, information from Centrelink, vaccinations, haircuts, hearing and podiatry services and much more.



Bula Feeding Ministry, an activity of the Leigh Fijian congregation, continued to provide meals and caring support for the people of Blacktown.

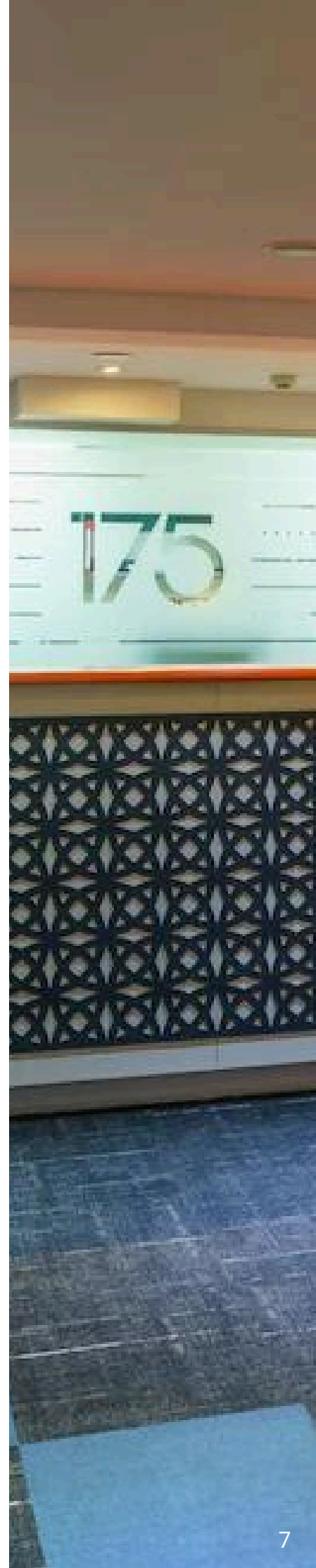
Wesley Apartments provides accommodation for families directly across the road from The Children's Hospital at Westmead so they can be near to children receiving treatment at the hospital. Renovations were undertaken to some of the units and we were encouraged to see the uptake in use of this important facility following the dislocation caused by COVID. Also at Westmead, 175 Hotel, under Cameron Westman, continued to provide "hospitality with heart". This means that Cameron and his team provide more than just accommodation: they are deeply attentive of the needs of guests, particularly those who have friends or relatives at Westmead Hospital. COVID was a challenging time for 175 Hotel, but its occupancy rate began to improve, making it better able to financially support the work of the Mission.

The work of Davyn de Bruyn and the Community and Fundraising Team is also vital to our work, in a very challenging fundraising climate.

I also wish to acknowledge the fine leadership of Mark Newton as Executive General Manager, who neared the end of his contract with us at the end of the year, and the ongoing dedicated financial stewardship of Lyall Weaver in leading Finance and Corporate Services.

To enhance governance and financial compliance and transparency, the Mission established separate ABNs: one for its congregations, and one for its community services. While we continue to refine the necessary bifurcation of these aspects of the future PCUC, we will not lose sight of the unified goals of worship, mission and service in the life of our new congregation.

DAVID NORRIS
CHAIRMAN



CONGREGATIONS REPORT

The year 2022–2023 was a very special one in the lives of the Parramatta Mission congregations: Leigh Memorial, Westmead and Leigh Fijian. In addition to an increasing schedule of liaison and amalgamation with the Northmead-Centenary congregation (towards the formation of the PCUC or Parramatta Community Uniting Church) – the Mission’s worshipping communities continued to pursue unique and vibrant programs of worship, witness and service.

Among these, the Leigh Memorial congregation’s prayer ministry and support for Meals Plus – and its heritage/community outreach program facilitated via publications, regular church tours, community talks (and a recent Parramatta Mission fundraising ‘Winter Classics’ organ and strings concert) – have continued to build valuable community connections amid the rapidly changing environment of Parramatta’s CBD.



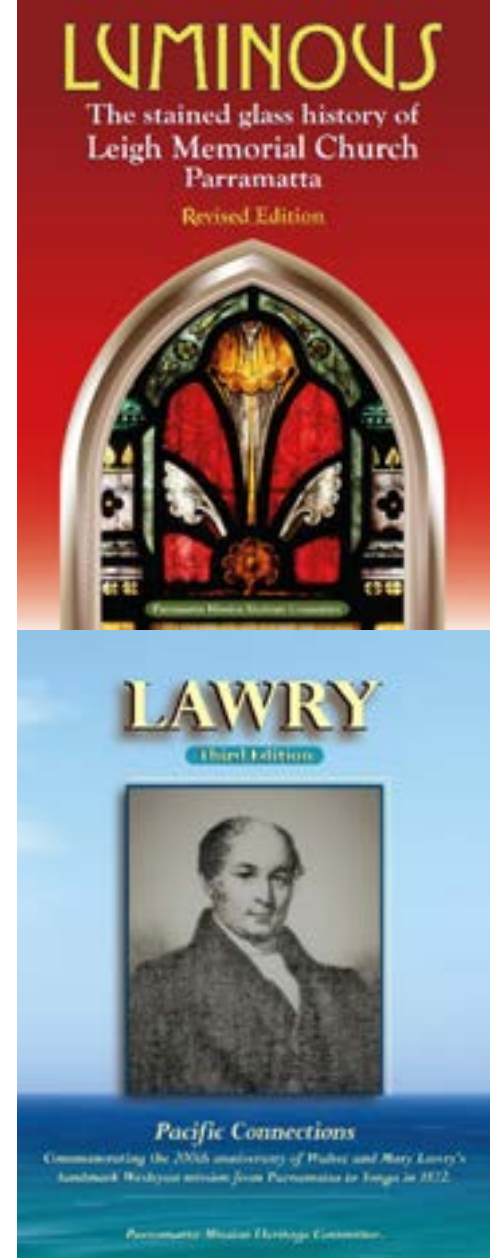
The Westmead congregation has continued to offer strong practical and prayerful support to the Mission’s 175 Hotel and Wesley Apartments in Westmead, and Meals Plus at Parramatta – in addition to fostering a warm and nourishing social environment for both members and visitors alike. Operating at the heart of the Westmead medical precinct, both the congregation and the site’s corner café ‘Keramic,’ continue to provide a point of local respite and support.

At Parramatta, Leigh Fijian continues to facilitate a vibrant children’s/youth and young adult ministry, supports the Bula Feeding ministry at Blacktown and continues to grow valuable connections with other Fijian parishes across the region – with planning for Western Sydney’s hosting of the 2024 National Fijian Conference gradually gathering pace. Leigh Fijian also continues to warmly foster members who are preparing for both lay and ordained ministry.

As preliminary PCUC formation efforts during the reporting period have indicated, the diversity of gifts and inspiring human resources within the Parramatta Mission congregations – in combination with those of Northmead-Centenary – provide a very promising base on which to build a deeply faithful and productive future community as ‘one’ in Christ.

HERITAGE COMMITTEE

During the reporting period – and as part of the historic initiation of the provisionally named Parramatta City Uniting Church – the Parramatta Mission Heritage Committee began the process of incorporating the heritage interests of the Northmead and Centenary Uniting Churches into its existing brief. In 2022-23, the Committee also conducted a number of Leigh Memorial Church heritage tours for individual visitors plus community, church and high school groups. These tours have increased in popularity during the past two years and routinely include a visit to the Mission's 'Meals Plus' program next door. In late 2022, the Committee provided support to Northmead Uniting Church on the occasion of its 100th Anniversary, including via the provision of a centenary article titled, A Gathered Company of Believers: Northmead Uniting Church, 1922 – 2022 (subsequently deposited with the UCA Archives and 'illuminate,' the Camden Theological College's internet archive).



Also in 2022, the Committee released the book, Lawry: Third Edition – Pacific Connections, in commemoration of the 200th anniversary of Rev Walter Lawry's landmark mission from Parramatta to Tonga in 1822. That release was followed in April 2023 by the launch of Luminous – The stained glass history of Leigh Memorial Church, Parramatta (Revised Edition) – which was also subsequently lodged with the 'illuminate' repository and various libraries. Among additional heritage efforts taking place in 2022-23 – framed heritage photos and refreshed signage were installed in the Centenary Uniting Church foyer, key archival/museum upgrades began at Leigh Memorial Church, and the 70th anniversary and cessation of the 'Couples and Friends' group (commencing as the 'Couples Club' in 1952) were appropriately acknowledged.

In August 2023, Liz de Reland represented the Mission at the Uniting Church National History Society biennial conference titled 'Truth Telling: Colonising to Convenanting.' The Committee also recently released an expanded article on the history of Parramatta Mission's previous property, Ellangowan (153 George Street, Parramatta – the site from which Life Line Parramatta was first launched in 1974). Many thanks to the Parramatta Mission Heritage Committee, its new members and its many longstanding members and supporters, as they remain jointly dedicated to the recording, protection, promotion and sharing of our unique history



In the face of unprecedented challenges, 175 Hotels has emerged stronger than ever. The past year was a testament to our resilience and commitment to our community. We took pride in our ability to support families facing medical hardships at Westmead Hospital. Our unwavering dedication to this cause ensured that these families found solace in our accommodations during their trying times.

But our commitment extended beyond the hospital walls. We join hands with Parramatta Mission's Meals Plus Service to uplift the vulnerable and disadvantaged communities in Sydney's West. Our involvement in various initiatives underscored our deep-rooted responsibility to make a positive impact on society.

The journey was not without its challenges, yet it served as a catalyst for us to evolve. Our recent branding transformation symbolizes our commitment to stay and serve our community with even greater dedication. As we look forward, we remain resolute in our mission to provide comfort and support, knowing that, even in the darkest hours, the sun always shines.

175 Hotels is not merely a place to stay; it's a beacon of hope, a helping hand in times of need, and a partner in community development. We are immensely proud of the progress we've made and the lives we've touched. With your continued support, we are poised to accomplish even greater feats in the coming year. Together, we illuminate the path to a brighter future.



COMMUNITY AND FUNDRAISING

MESSAGE FROM THE G.M.



One of my favourite habits I have developed over the years is taking time to pause and reflect on the year that has past and mining it for learnings and wisdom I can implement in the next year.

Every time I do this I am left encouraged and filled with more hope as I relive all the wins and the challenges and see how they have helped to shape me, my team, and our organisation.

Last year was one of the most challenging years I have faced since joining the Mission 4 years ago which says a lot when you consider all the events that have transpired. Between 2019 to now we have had bush fires, floods, Covid, lockdowns and a lot of construction challenges to name a few. You would think with all that behind us it would be smooth sailing however the cost-of-living crisis we are experiencing has impacted us more severely than I would have imagined it would.

The need for our services over the last year skyrocketed where we have seen as much as a 30% increase in people seeking support and some form of aid. The challenge to meet this need was further exasperated by the fact that the financial donations we receive from our supporters, corporates and donors had been severely impacted. Many of our major supporters had been so impacted by the recent events that they could not give anywhere near their levels in previous years. We also saw a significant drop in our appeals and regular donor income.

This has forced us to continually review the services we are offering and work out ways to be more efficient and effective in managing the resources we have at our disposal.

I am blown away to see the increase in the output that our organization has managed to achieve with significantly less support.

I believe a lot of this has been in part because of the incredible team I have behind me and their never-say-die, can-do attitude that refuses to make excuses and is determined to find new ways of doing things to ensure that we continue to operate and be there in our countries greatest time of need.

Paul, Jenny, Chao, Mikhail and Sue have worked tirelessly to ensure that our guests are cared for and have the necessary support they need to help transform their lives.

This team along with a dedicated force of volunteers have inspired me and reminded me about the power of the human spirit when it is united under a clear vision and mission for the common good.

As challenging as this year has been some of our greatest success and achievements have been made possible such as our Community Hub days. In November last year Jenny Fuda our Fundraising and Consortium Manager kicked off our very first community Hub Day. We had around 6 services turn up to serve our guests and the impact and experience for our guests was transformational. Jenny has continued to invest time and dedication into this program, and it has seen it develop into a monthly service, providing between 12-16 services on the day and serving between 60-80 people. It demonstrates our ability to be the connector or people in need to a service that can meet that need. This program continues to grow, and we are excited for the year ahead and increasing impact it will have for our community.

The success of the Hub all centres around the meal which our service Meals Plus continues to provide to our community. Sue Rogoimuri our Community Meal Coordinator has been working hard to ensure we always have a meal for those in need. This is how we connect with our community, build trust, and earn the right to go on someone's journey of transformation.

Sue joined us in November last year (2022) and her contribution both in a practical sense, in working with the volunteers to prepare our meals, but also in a spiritual sense, to pray for our guests and encourage them, has been felt and welcomed by all of us at the Mission.

Chao our volunteer coordinator has been working hard to engage our volunteers and find new ways to connect and develop them into our people who are the equivalent of paid staff. We have seen a significant growth in our volunteer numbers and hours over the year which is reflective of his heart to see everyone feeling comfortable and equipped to do the task at hand. I am excited for this space and to see Chao's vision for volunteering continue to develop as the need for our service grows.

Mikhail our Marketing and Fundraising Coordinator has done an incredible job on raising our profile in the local community both through our marketing and media channels but also through our sponsored lunch program. We have had more corporates and businesses through our doors than ever before which is helping us to both raise the needed support and raise awareness for our work and tackle stigmas around homelessness. This young man's heart and passion shines through in everything he does and is a blessing for me to see him in action.

And finally, to the heart of Meals Plus and our work. Paul Moussa our COM (Cranky Old Man). Paul continues to inspire me to be better. He pushes me to new heights and challenges me in ways that few people have. I am grateful to have him as a mentor of mine and humbled that I get to work along side him as we seek the wellbeing of our guests and the people we serve. I am grateful for all the wisdom and love he brings to our work.

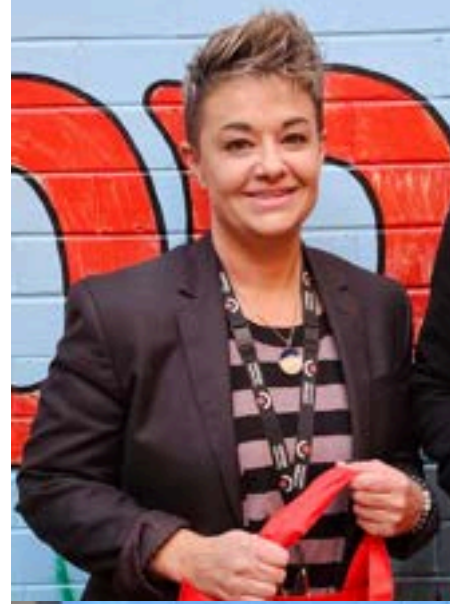
As challenging as this last year was, the year ahead of us is looking brighter than ever. We are seeing opportunities present themselves and some large doors open for us.

I believe the last year was preparation for the year to come and we look forward to partnering with all of you in new and exciting ways as we seek to fulfill our call of being a community transforming life.

May God bless you and may His Grace continue to rest on us in all we do.

DAYN DE BRUYN

GM (COMMUNITY & FUNDRAISING)



MEALS PLUS



Another year has passed. What a year. We got a car park- wow. We continue to provide a welcoming place to belong, **GRACIOUSLY** without judgement via a totally **INCLUSIVE** hospitality to all in our community. Our ever-growing service hubs are expanding affording **DIGNITY** to all. Through being a community that lives, breathes and promotes **FAITH** in action, we are able to provide **HOPE** to those in need. All this is miraculously provided by an unfunded organisation. We have an ever supportive Congregation spread over Leigh Memorial, Leigh Fijian, Korean, Centenary Westmead and Centennary – You just gotta name em all. Our wonderful congregations are supported in Faith by a group of Ministers who live Faith in action. They are a Blessing.

On the ground you must mention our volunteers - what a bunch of generous hardworking unselfish group of people, who with their endearing smiles and hard work are instrumental in creating a place to belong.

As for our staff - Davyn the head is pure inspiration. The HUBS belong to Jenny nickname Macgiver- She can fix anything. Mikhail is our ideas man, and Chao is the steadfast carer of our wonderful volunteers. The beauty about this group of wonderful people is that they are interchangeable and can fit into any roll.

Sadly the need for help has increased dramatically – numbers often don't quite tell the story, the anxiousness, uncertainty and fear arising from homelessness, the risk of homelessness, financial hardship, those trying to manage a mental health condition and those battling an addiction are real journeys not numbers.

All is not gloom there have been many good outcomes. The members of our Meals Plus community have shown that with assistance they can transform their lives. Remember, As individuals we are limited in what we can do, but as a community together we are limitless and can reach for the stars.

Keep Praying,

Paul Moussa



64,240
MEALS
SERVED



10,125
VOLUNTEER
HOURS



15,584
MATERIAL
AID HAMPERS

CHRISTMAS LUNCH

A fantabulous day filled with nothing but love, cheer, joy and so much happiness!

Individuals from all walks of life came together to break bread, celebrate good times, wish each other a very Merry Christmas and simply wanted to have a great time!

It was extra special as we were restricted due to the pandemic in the previous years. Every guest that came through our doors went out with a present, a smile on their face and hearts satisfied knowing that they won't be alone this Christmas.

Approximately 800 meals were served on the day with over 95 volunteers to help assist in carrying out such a special event. We're grateful to all our Volunteers, Supporters, Corporates and all those that help made this monument of an event possible.



HOMELESSNESS WEEK

Homelessness Week in Australia in August, stands as a pivotal moment to raise awareness and address the pressing issue of those experiencing homelessness that persists in our communities. This week serves as a stark reminder that a place to call home is a fundamental human right.

During the week, each day was surprised with giveaways, hampers, groceries and gifts along with a HUB day, a memorial service, special lunches and more making Homelessness Week one of the most significant and impactful weeks of the year for us.

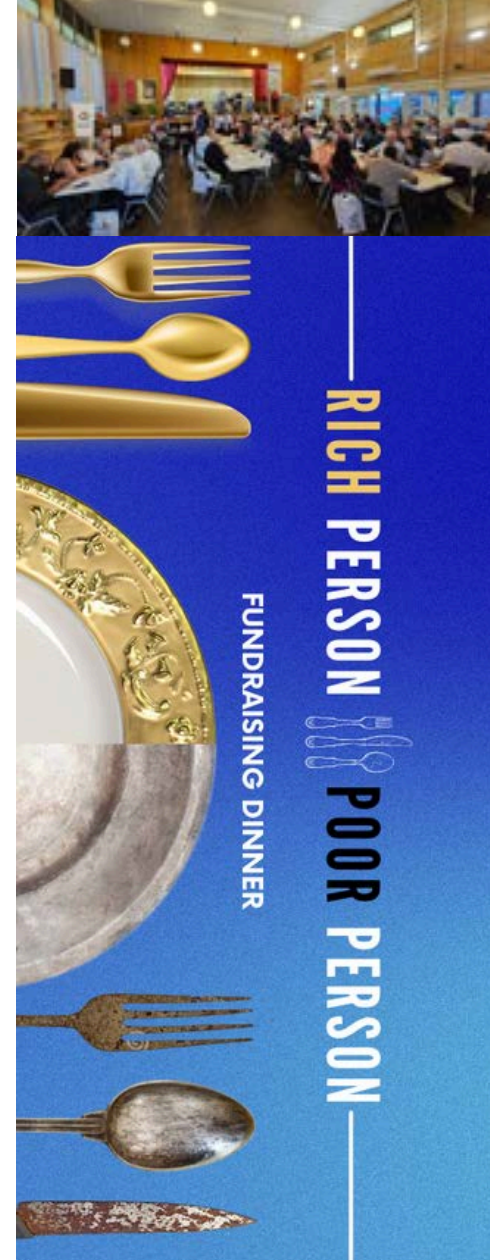
RICH PERSON POOR PERSON

DINNER

The Rich Person Poor Person event was held on March 30th.

The event was an invitation to our community of corporates and supporters to experience a dinner with a difference. Each guest was allocated – by chance draw, to experience their evening from the perspective of either a “rich” person, or a “poor” person.

Our aim was to raise the funds necessary to launch the extension of our “Plus” services in Meals Plus. Money raised will go towards breaking the cycle of homelessness and poverty for members of our community by assisting them through a specialised program that includes living skills, education and employment training.



CHAMBER GOLF DAY

On Tuesday 16th May, the Parramatta Chamber of Commerce hosted their Annual Charity Golf Day at Oatlands Golf Club, Major sponsor for over a decade and again this year was the Bank of Queensland and the Minor sponsor was Mazzcorp Partners who have joined the party in supporting their local communities and more.

At the Business after 5 event, we were presented with a cheque of \$10,000 from the Bank of Queensland in support for all the work that is done at the Mission.



VOLUNTEERING



Our volunteer team has grown considerably, having more than doubled our number of active volunteers compared to the start of last financial year. Our regular volunteers contributed over 10,125 hours to the continual operation of our Meals Plus service as well as Parramatta Mission's many other programs and events. Volunteers wearing Parramatta Mission brand proudly can be seen regularly at the forefront of public activities, whether it is helping others to access essential social services, organising community events serving over 500 guests, advocating for social justice in conversations with the likes of state or federal ministers, or receiving recognition such as Local Hero Award or NSW Volunteer Award of the Year.

The profile of our volunteers is also changing. We have many more student volunteers who choose Parramatta Mission as the preferred place for their community experience and learning. We have more professionals who come as a group to give services to Meals Plus to connect with their community and with each other through volunteering service.

In return, we have worked hard to care for our volunteers, by always providing a safe environment for them; by organising events just for their recognition and engagement; and last but not least, by giving respect to our volunteers' time and well-being through expedient and real responses to their needs. At Parramatta Mission, we don't just pay lip service to the statement "volunteers are valuable" – each volunteer's journey with us has been a transformational one for them, for Parramatta Mission and for our community in the best of ways.

When volunteers thrive, our communities flourish.



64,240
MEALS
SERVED



10,125
VOLUNTEER
HOURS



15,584
MATERIAL
AID HAMPERS

PHILANTHROPIC SUPPORTERS

- Allan Drew Funerals
- AMP Foundation
- ATC Foundation
- BAPS
- Bank of Queensland
- Barker College
- Brightlight
- City of Parramatta (Council)
- Club Parramatta
- Commonwealth Bank of Australia
- Cumberland Council
- Deloitte
- Dooleys Lidcombe Catholic Club
- Food Bank Australia
- Glenhaven Public School
- Granville Diggers
- HALEON
- Hills School
- InvoCare
- King's School
- Luke Hannan
- Lumen
- Oz Harvest
- Pacific Hills Christian School
- Parramatta Chamber of Commerce
- Parramatta Leagues Club
- Pennant Hills High School
- Ray White Commercial Western Sydney
- Second Bite - Coles
- SoftwareAG
- St. Gabriels School Castle Hill
- Uniting Church of Australia and all local congregations
- Viro Clear
- Wentworthville (Wenty) Leagues Club
- William Clarke College

FINANCIALS

The following financial information is for Parramatta Services which includes Meals Plus, Wesley Apartments and 175 Hotel Westmead.

\$463,742 deficit for the financial year ended 30th June 2023.

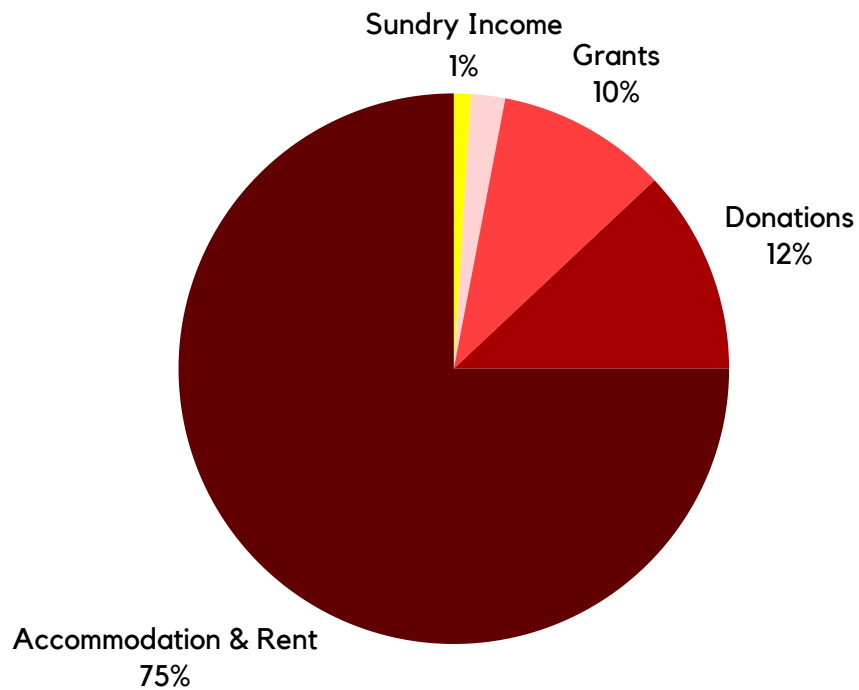
UCA Parramatta Mission Services Statement of Profit or Loss For the Year Ended 30 June 2023

	2023
<u>Revenue</u>	
Accommodation and rent	2,484,039
Donations	415,431
Grants	346,824
Interest income	56,370
Sundry Income	24,309
Total Revenue	<u>\$ 3,326,973</u>
<u>Expenses</u>	
Employee benefits	2,122,338
Property and communication	1,056,567
Sundry expenses	611,810
Total Expenses	<u>\$ 3,790,715</u>
(Deficit) for the year	<u>(\$ 463,742)</u>

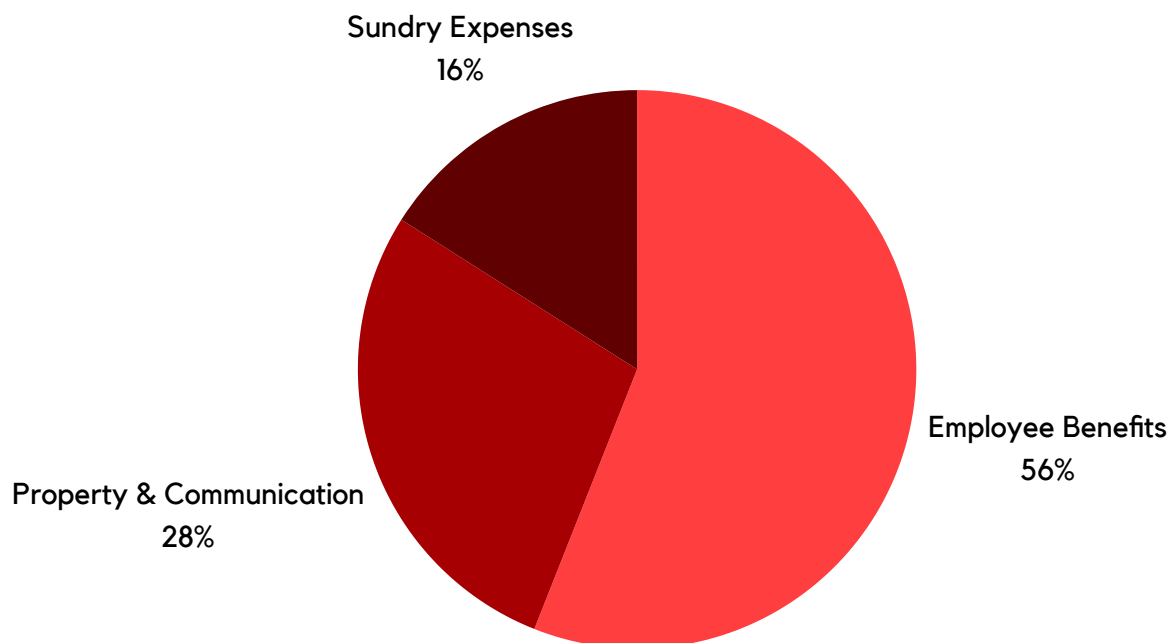
UCA Parramatta Mission Services Balance Sheet As at 30th June 2023

Assets	
Current assets	
Cash and cash equivalents	1,108,424
Trade and other receivables	380,714
Prepayments	28,003
Total current assets	<u>\$ 1,517,141</u>
Non-current assets	
Property, plant and equipment	3,588,709
Total non-current assets	<u>\$ 3,588,709</u>
Total Assets	<u>\$ 5,105,850</u>
<u>Liabilities</u>	
Current liabilities	
Trade payables	395,357
Contract liabilities	4,000
Provisions	328,261
Total current liabilities	<u>\$ 727,618</u>
Non-current liabilities	
Borrowings	1,324,489
Provisions	25,740
Total non-current liabilities	<u>\$ 1,350,229</u>
Total Liabilities	<u>\$ 2,077,847</u>
Net Assets	<u>\$ 3,028,003</u>
<u>Equity</u>	
(Accumulated losses) / Retained earnings	(21,498)
Asset Revaluation Reserve	2,050,000
Mission reserve	999,501
Total Equity	<u>\$ 3,028,003</u>

Revenue



Expenses





Thank
you!



A COMMUNITY TRANSFORMING LIVES



Parramatta
Mission



uniting
church
in Australia,
Synod of NSW & ACT

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